



## Laboratory Staffing Alternative Approaches

Mike Baron, MBA, MS, C (ASCP)

Executive Director Clinical Laboratory Operations

## Key Agenda Topics

- 1. Increasing Student Awareness
- 2. Attracting Quality Lab Members
- 3. Non-Certified Tech Program
- 4. Apprenticeship Program
- 5. Training Commitment and Resources
- 6. NCT Program Additional Development





## Increasing Student Awareness

- 1. Open to support MLT/MLS Local College Programs Student Interns
- 2. Connect with Department of Public Instruction MLA & Phlebotomy
- 3. HOSA Future Health Professionals Sponsor, Speaker & Scholarship
- 4. ASCLS Conference Speaker and Exhibitor booth
- 5. Support Lab Youth Apprenticeship Programs with High Schools
- 6. High School Connections Speaker Present Clinical Lab Career
- 7. WCLN Wisconsin Clinical Laboratory Network Speaker
- 8. WSLH Wisconsin State Laboratory of Hygiene Communications
- 9. College and Local Job Fairs Presenting Lab Career



### Attracting Qualified Lab Team Members

- 1. Certified Clinical Lab Tech Programs
- 2. Candidate Meeting CLIA Requirements
  - a. Science Bachelors Degree
  - b. Transcript Verification
- 3. On-the-Job Experience in Clinical Lab
- 4. Provide Education in the Laboratory
- 5. Preparing for Certification
- 6. Achieving ASCP Certification

Churn is the New Norm

We needed to brainstorm innovative training solutions to address our growing staffing needs and meet our high volume demands.





## Develop Non-Certified Tech (NCT) Program

- Recruiting Graduates Bachelor Degree meeting CLIA Requirements
- 2. Paying the candidate role Non-Certified Tech
- 3. Training the candidate
  - a. On-the-job training & achieve competency
  - b. Providing classroom instruction
  - c. ASCP certification preparation support
- 4. One Year ASCP Certification eligible
- 5. Expected to gain ASCP Certification (30 months)





#### **NCT - PROs and CONs**

# Pros

#### **PROs**

- Noting a good candidate pool select the best from many
- Candidate education background facilitates quick learning
- Entry pay until achieve certification
- Noting good success with transition into clinical laboratory

- Not produce generalist, focus on one or two specialties
- No guarantee candidate will stay after training completed



## NCT Program vs. Apprentice Program

Development of a NCT Program	Medical Laboratory Technologist  Apprentice Program
Provide In Lab Classroom Instruction for NCT – Lab Trainer role	Supported through your State Apprentice Programs
Classroom Instruction can follow along with the on job experience	Partnership with local college for classroom instruction (MATC)
Candidate is eligible for ASCP Certification after one year	Candidate can complete classroom instruction over two college semesters
Pay candidate for time in classroom (expect studying after hours at times)	Pay candidate tuition, books and parking fees



## **Apprentice Program - PROs and CONs**

#### **PROs**

- Classroom instruction by college supports on-the-job (OJT) training
- Laboratories can get monies from state for participating (up to \$3,500 to offset tuition costs)

- Limited class start times beginning of school semester schedule
- School training less flexible and not necessarily follow along with OJT



## Development of NCT Program

#### Benefits:

- Allow lab to fill ranks quickly immediately fill staff shortages
- Training can focus on your specific lab needs
- Much flexibility with training time and meet operational needs
- Can begin in pre-analytical processing area to gain knowledge of LIS, specimen types and specimen requirements

#### **Drawbacks:**

- Much time to dedicate to classroom instruction
- Need to identify and dedicate an Instructor for classroom instruction
- Initial acceptance of current lab team members





## Development of Classroom Instruction Carolyn Hager – WDL Lab Trainer

- Core lab Focus Instruction for chemistry and hematology
- Develop instruction outline and topics to cover
- Development of classroom presentations
- Select supporting text books and other resource materials
- Schedule and conduct classroom instruction
- Supporting student needs with competing responsibilities
- Rotating in new NCT candidates



### NCT Program - Candidate Perspectives

#### **PROs**

- Obtaining employment in a career field that will have many career opportunities
- Gaining job satisfaction with helping patients

- Initial difficulty understanding laboratory unique verbiage
- Encountering technical staff frustration with need to go into more details with instruction/learning process



### NCT Program - Dept. Manager Perspective

#### Pearl Albright – WDL Chemistry/Toxicology Manager PROs

- Helped fill long-standing open positions
- Hands on training provide from experienced technical staff
- Provides support to theoretical learning
- Less need to mandate technical staff due to staffing shortage

- Initially NCT unfamiliar with clinical terminology
- NCT required extra attention from technical trainers
- Concern of burn out from tech trainers with continuous training of students and extended NCT training





## NCT Program – Additional Development

- 1. Medical Lab Assistant Program pick up necessary work when short Technical staff
- 2. Histology Program Education Program for Lab Technical Assistants generating HT and HTL Team members
- Microbiology/Molecular Program Developing Classroom Instruction
- Blood Bank Gaining Buy-In for NCT Program
- Networking SHIELD of Illinois CLDP Program
- 6. Clinical Laboratory Collaborative monthly WebEx for participants

Established WDL Education Collaborative – National Lab Network to share alternative staffing and education solutions to meet the growing challenges with address staffing shortages in the clinical laboratory.

Interested in Participating: WDLEducationCollaborative@wisconsindiagnostic.com











## THANK YOU